



Indian Institute of
Corporate Affairs

Partners in Knowledge, Governance, Transformation.

DIRECTOR'S CERTIFICATION PROGRAM IN CORPORATE GOVERNANCE

(Batch 15)



Course commencing -
Sept 2024 – January 2025



Virtual on IICA Blackboard LMS



Session Timings: 4:30 PM to 6:00 PM
Session Day: Thursday & Friday

Indian Institute of Corporate Affairs

The Indian Institute of Corporate Affairs (IICA) has been established by the Ministry of Corporate Affairs (MCA), Government of India to act as a think-tank and a center of excellence to support the growth of the corporate sector in India through an integrated and multi-disciplinary approach.

IICA fulfills the training needs of officers of various administrative cadres including the Indian Corporate Law Service (ICLS) and officials working across various ministries in government of India. As an MCA think-tank, IICA continues to successfully cater to the needs of large number of CPSE's and private sector companies including MNCs.

The institute has experience training professionals ranging from Board Directors to middle and operational level executives. The expertise of the institute continues to be utilized by corporate India on various issues related to Corporate Affairs and Governance, E-Governance, Corporate Finance, Management, Strategy and Leadership among others.

School of Corporate Governance & Public Policy

Corporate Governance is now an integral part of corporations, and with focus shifting from regulation to delivery, it is essential to promote responsible behavior for shared value creation in society. The School of Corporate Governance & Public Policy has been set up with the vision to provide Knowledge and expertise to meet the Challenges of inclusive and sustainable corporate operation and growth.

Course Features

- Certification in 4 months with Live Online Classes
- Best in Class Global learning experience with Blackboard Learning Management System
- Peer to Peer learning with Feedback
- Learning from Industry Experts, Directors and Academia
- Application oriented learning using Cases studies
- Assignments, Group working & presentations
- Online Assessment /Examination (Midterm & Term End)

Learning Objectives

Numerous studies have concluded that well governed organizations perform better in commercial terms and are less likely to suffer damage to reputation and profits. It is generally agreed that by adopting Corporate Governance best practices one can contribute towards the attainment of the following objectives with the respective companies' one is associated with:

- Improve access to external financing
- Lower the cost of capital
- Improve operational performance
- Improve share performance
- Reduce the risk of corporate crises

Course Structure & Modules

Corporate Governance interplays with three key aspects to learn and practice. The regulation requires for a timely and accurate compliance whereas the organization requires setting up of the governance based systems and frameworks for efficient functioning to strengthen the performance indicators. The course modules have been designed to cater to the three requirements by blending the research based learning's with the insights and experiences of the industry experts. The overarching cohorts of the modules are as under:

- Level I Compliance Based Learning
- Level II Governance Based Learning
- Level III Performance Based Learning

Program Modules with specialized agencies the experts would be drawn for imparting the knowledge with specialized agencies the expert's would be drawn for imparting the knowledge

Setting the context for learning

Modules	Units
<p>Module I</p> <p>Understanding Corporate Governance</p>	<p>I. Concepts and Historical Developments</p> <p>II. CG regulation and practice: Indian Journey</p> <p>III. The Business Case of Corporate Governance</p>
<p>Module II</p> <p>Frameworks of Corporate Governance</p>	<p>I. Companies Act 2013</p> <p>II. SEBI Listing Obligations and Disclosure Requirements 2019</p> <p>III. OECD G20 Guidelines</p> <p>IV. DPE Guidelines for PSUs on Corporate Governance</p> <p>V. National Guidelines of Responsible Business Conduct</p>
<p>Module III</p> <p>The Board Governance</p>	<p>I. Role of an Effective Board</p> <p>II. Roles, Duties & Liabilities of Directors (including Independent Directors)</p> <p>III. Board Practices and Procedures</p> <p>IV. Board Committees as per CA 2013 & SEBI LODR 2019</p>
<p>Module IV</p> <p>Strategic Leadership</p>	<p>I. The Governance of Strategy</p> <p>II. The Governance of Enterprise Risk</p> <p>III. Evaluating Boards & Director's Performance</p> <p>IV. Stakeholder Engagement</p> <p>V. Responsible and Sustainable Business Practices</p>

Modules for Practice and Informed Practice

Modules	Units
<p>Module V</p> <p>Financial Stewardship and Accountability</p>	<p>I. Financial Oversight using understanding of Financial Statements and Reports</p> <p>II. Financial Reporting framework and regulation</p> <p>III. Monitoring Internal Control Systems</p> <p>IV. Disclosure and Transparency-Board Report, Directors Report</p>
<p>Module VI</p> <p>Leading towards higher standards</p>	<p>I. Developing an Action Plan using Balanced Scorecard</p> <p>II. Leading Change by Integrated thinking</p> <p>III. Managing Culture, Conflicts and Collaboration</p>

Note: Content coverage for each module may vary according to the instructional approach of the Speaker and the guidance of the Course Director. There will be total 21 online sessions during the 4 months and IICA will try to cover the maximum topics given above in the modules.

Interaction of participants with Industry experts would help them to develop a convergence of knowledge with practice related challenges they face in their respective companies for enhancing the corporate governance standards

Course Delivery Methodology: The course would be delivered adopting a Hybrid Approach considering the diverse group of participants and the challenges of adult learning. The program would provide them with the opportunity to have learning engagements by attending. This would be supplemented with the online interaction on various topics by having them attending to the program using the Learning Management System called Black Board. This would provide you with an opportunity to connect at your convenience from far and wide while saving on the cost of spending money and time by attending to the course on a regular basis at the campus. In case you are unable to attend to the class you can access the online recording of the session and do not lose the thread of discussions.

Practical information

Course Fee

₹ 50,000 + 18% GST

Note: Candidates selected under convergence scheme of databank will be paying 20% of the total fee.

₹. 10,000 + 18% GST)

Who Can Participate?

The program is targeted for the following category of corporate governance professionals:

Board Members | Independent , Executive & Women Directors | Senior/Middle level Executives of Legal, Risk, Finance, Compliance & Corporate Affairs

Course Director



Dr. Niraj Gupta

Head – School of Corporate Governance & Public Policy, IICA
Nodal officer – IICA-MCA Data Bank for Independent Directors

Course Lead



Mr. Manoj Singh

Chief Program Executive
School of Corporate Governance & Public Policy, IICA

Past Speakers



Shardul Shroff

Chairperson, Shardul Amarchand Mangaldas



U.K. Sinha

Fmr. Chairperson, SEBI



Prof. Asish K. Bhattacharya

Fmr. Head – SoCGPP, IICA



Ajay Nanvati

Fmr Chairperson, Syndicate Bank



Dr. Chris Pierce

CEO, Global Governance Services



Dr. Anil Khandelwal

Former Chairman – Bank of Baroda



G.P. Madaan

Adjunct Professor, IICA



Dr. Ashish Makhija

Adjunct Professor, IICA



Dr. Ahindra Chakrabarti

Professor, Great Lakes Institute of Management



Nawshir Mirza

Professional Independent Director



Shailesh Haribhakti

Professional Independent Director



Robin Banerjee

Managing Director, Caprihans Ltd.



Milind Sarwate

Professional Independent Director



Dr. Anup K. Pujari

Fmr. Secretary, Ministry of MSME



Savitri Parekh

Chief Compliance Officer, Reliance Industries



Parvatheesam Kanchinadham

Chief Compliance Officer, Tata Steel



Vivek Talwar

Fmr. Head, Tata Sustainability Group



Neera Saggi

Professional Independent Director

Client Companies

1	AD Bureau Advertising Pvt Ltd.	12	Bharat Electronics Ltd.
2	Adani Foundation	13	Bharat Financial Inclusion Ltd.
3	Ag Resources (India) Pvt. Ltd.	14	Bharat Forge Ltd.
4	Agriculture Insurance Co. Of India Ltd.	15	Bharat Heavy Electricals Ltd.
5	Alea International Consulting Private Ltd.	16	Biocon Foundation
6	Ameya Logistics Private Ltd.	17	Bluetown India Private Ltd.
7	Anuh Pharma Ltd.	18	Cairn Oil & Gas – Vedanta Ltd.
8	Apmh & Associates LLP	19	Can Fin Homes Ltd.
9	Asian Firework	20	Cashpor Micro Credit
10	Bayer Cropsience Ltd.	21	Central Mine Planning And Design Institute Ltd.
11	Bharat Dyanmics Ltd.	22	Central Railside Warehouse Company Ltd.

23	Coastal Local Area Bank Ltd.	83	National Aluminium Company Ltd..
24	Corporation Bank	84	NBCFDC Ltd.
25	CSB Bank Ltd.	85	NABARD
26	Dedicated Freight Corridor Corporation Of India Ltd.	86	National E-Repository Ltd.
31	ECGC Ltd.	87	National Foundation For Corporate Governance
32	Edcil (India) Ltd.	88	National Projects Construction Corporation Ltd.
34	Emkay Global Financial Services Ltd	89	NEEPCO Ltd.
35	Endurance Technologies Ltd	90	NTPC Ltd.
36	Engineers India Ltd.	91	Nuclear Power Corporation Of India Ltd.
37	Enoah Isolution India Pvt Ltd	92	Oil and Natural Gas Corporation Ltd.
38	Esaf Small Finance Bank	94	Oil India Ltd., Duliajan
39	Fincare Small Finance Bank Ltd.	95	Ongc Tripura Power Company Ltd.
45	Gail (India) Ltd.	98	Petronet Lng Ltd.
47	Hdb Financial Services Ltd.	99	Polycab India Ltd.
48	HFCL Ltd.	100	Popular Vehicles And Services Ltd.
49	Hindustan Copper Ltd.	101	Power Grid Corporation Of India Ltd.
50	Hindustan Zinc Ltd	102	Power System Operation Corporation Ltd.
51	Honda Motorcycle & Scooter India Private Ltd.	103	Pricewaterhouse Coopers Private Ltd.
52	IDFC First Bank Ltd	106	RITES Ltd.
54	Indiafirst Life Insurance Company Ltd	107	Sameeksha Capital Private Ltd.
55	Indian Oil Corp. Ltd.	108	Sava Healthcare Ltd
56	Indian Oil Corporation Ltd.	109	SPMCIL Ltd.
57	Indian Railway Finance Corporation Ltd	110	Sembcorp Energy India Ltd.
58	Indianoil Institute Of Petroleum Management	111	Sewa Grih Rin Ltd.
59	Indraprastha Medical Corporation Ltd.	113	Siemens Ltd.
61	Infosys Ltd.	116	STCI Primary Dealer Limited
63	Institute Of Public Enterprises	118	Steel Authority Of India Ltd.
64	IPCA Laboratories Ltd	119	Stem Water Dist. & Infra. Co. Pvt. Ltd
65	ITI Ltd.	120	Sterlite Power Transmission Ltd.
66	J K Fenner (India) Ltd.	121	Stock Holding Corporation Of India Ltd.
67	Kamarajar Port Ltd.	122	Sun Pharmaceutical Industries Ltd
68	Kanti Bijlee Utpadan Nigam Ltd.	125	Tata Chemicals Ltd.
69	Kingfa Science & Technology (India) Ltd.	126	THDC India Ltd.
70	Kolmet Hospital	127	The Karur Vysya Bank Ltd.
71	Konkan Railway Corporation Ltd.	128	The Karur Vysya Bank Ltd.
73	KSB Ltd.	130	The New India Assurance Co. Ltd.
74	KSR & Co Company Secretaries LLP	131	The Shipping Corporation Of India Ltd
76	Manappuram Finance Ltd.	133	Toyota Kirloskar Motor Private Ltd.
77	Manappuram Home Finance Ltd.	135	Ujjivan Small Finance Bank Ltd.
78	Manappuram Insurance Brokers Ltd.	139	Utkarsh Small Finance Bank
79	Manthan Management Solutions Private Ltd.	140	Vedanta Foundation
80	Mazagon Dock Shipbuilders Ltd.	142	Vimta Labs Ltd.
81	MCX Ltd.	144	Wapcos Ltd.
82	NACL Industries Ltd.		